American Public University System

The Ultimate Advantage is an Educated Mind

<table>
<thead>
<tr>
<th>School: Business</th>
</tr>
</thead>
<tbody>
<tr>
<td>Course Number: HRMT419</td>
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<tr>
<td>Course Name: Recruitment and Staffing</td>
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<tr>
<td>Credit Hours: 3</td>
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<tr>
<td>Length of Course: Eight Weeks</td>
</tr>
<tr>
<td>Prerequisite: Basic course in Human Resource Management</td>
</tr>
</tbody>
</table>

Please see the Lessons area in the classroom for additional course specific information

**Table of Contents**

<table>
<thead>
<tr>
<th>Course Description</th>
<th>Course Scope</th>
<th>Course Materials</th>
</tr>
</thead>
<tbody>
<tr>
<td>Course Objectives</td>
<td>Course Outline</td>
<td>Course Delivery Method</td>
</tr>
<tr>
<td>Academic Services</td>
<td>Policies</td>
<td>Turnitin.com</td>
</tr>
</tbody>
</table>

**Course Description (Catalog)**

This course is an overview of the Human Resource Manager’s role in initial recruiting and staffing for organizations. Major focus will be on legal implications of equal opportunity standards, determining recruiting needs, identifying selection criteria, internal and external sourcing, evaluating recruiting effectiveness, interviewing and selection procedures and the application process. The instruction will also examine career development, planning and organizational exits due to layoffs, discharges, retirement, and terminations.

**Course Scope**

This course is divided into 8 weeks and is logically organized to students as an introduction and overview, the core concepts and analytical tools, and conceptual and experiential approaches to human resources (HR). This will be accomplished by the use of Text Book Readings, Textbook Chapter Exercises, Practical Exercises, and Online Interaction and Participation.
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS

Course Materials

Required Course Textbooks
Staffing Organizations, 7th ed. (custom) - The VitalSource e-book is provided via the APUS Bookstore.

Please visit http://apus.libguides.com/er.php and search by the course number (ex: LITR210) to access your required resources.

ISBN: 0073530271 (Hardcover) 1121563880 (e-book/print on demand)

Required Readings: Staffing Organizations


Websites: None

Course Objectives

After successfully completing this course, you will be able to:

LO1: Analyze the impact of staffing on management decisions and strategies for organizational growth

LO2: Examine the legal requirements and the effect on HR

LO3: Apply human resource planning and individual assessment to case studies and HR practices

LO4: Compare Recruiting sources, performance objectives and hiring practices, and staffing effects on job performance

LO5: Synthesize staffing methods for today's changing workplace through research and apply to case studies and a well-developed recruitment plan for an organization
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<table>
<thead>
<tr>
<th>Week</th>
<th>Topic</th>
<th>Learning Objectives</th>
<th>Readings</th>
<th>Assignment</th>
</tr>
</thead>
</table>
| 1    | Legal requirements  
       | Staffing strategies | LO1      | Text Readings: Heneman, Judge, & Kammeyer-Mueller  
       |                  | LO2      | Chapter 1 & Chapter 2 | Discussion Forum #1 |
| 2    | Forecasting and characterization of the impact of the internal organizational workforce.  
       | Impact of affirmative action and diversity. | LO1      | Text Readings: Heneman, Judge, & Kammeyer-Mueller  
       |          | LO2      | Chapter 3 & Chapter 4 | Discussion Forum #2 |
| 3    | Analyze and evaluate the links among human resource planning, internal and outside recruitment.  
       | Recruitment planning | LO3      | Text Readings: Heneman, Judge, & Kammeyer-Mueller  
<pre><code>   |          | LO4      | Chapter 5 &amp; Chapter 6 | Discussion Forum #3 |
</code></pre>
<p>|      |       | LO5      |          |            |</p>
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<th>Evaluate and measure how job enrichment affects recruiting.</th>
<th>LO4</th>
<th>Text Readings: Heneman, Judge, &amp; Kammeyer-Mueller Chapter 7</th>
<th>Discussion Forum #4 Mid Term Paper</th>
</tr>
</thead>
<tbody>
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<td>4</td>
<td>Distinguish the nature of the selection function and the need to use valid selection instruments.</td>
<td>LO3 LO4</td>
<td>Text Readings: Heneman, Judge, &amp; Kammeyer-Mueller Chapter 8 &amp; Chapter 9</td>
<td>Discussion Forum #5</td>
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<tr>
<td>5</td>
<td>Identify the process of decision-making in selecting employees. Integrate the use of assessment scores in selecting applicants Stages of the recruitment process</td>
<td>LO4 LO5</td>
<td>Text Readings: Heneman, Judge, &amp; Kammeyer-Mueller Chapter 10 &amp; Chapter 11</td>
<td>Discussion Forum #6</td>
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<tr>
<td>6</td>
<td>Identify the final match once the organization and individual have determined that there is a possible fit. Characterize the issues the organization needs (structure &amp; training) to address in hiring an applicant.</td>
<td>LO5</td>
<td>Text Readings: Heneman, Judge, &amp; Kammeyer-Mueller Chapter 12 &amp; Chapter 13</td>
<td>Discussion Forum #7</td>
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</tbody>
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| 8 | Analyze the steps that can be taken to help an organization reach an effective recruitment process. | Review all objectives | Review all chapters | Complete assigned reading | Discussion Forum #8 | Final Paper |

**Course Delivery Method**

This course delivered via distance learning will enable students to complete academic work in a flexible manner, completely online. Course materials and access to an online learning management system will be made available to each student. Online assignments are due by Sunday evening of the week as noted and include Forum questions (accomplished in groups through a threaded forum), examination, and individual assignments submitted for review by the Faculty Member). Assigned faculty will support the students throughout this eight-week course.

**Policies**

Please see the [Student Handbook](#) to reference all University policies. Quick links to frequently asked question about policies are listed below.

- [Drop/Withdrawal Policy](#)
- [Plagiarism Policy](#)
- [Extension Process and Policy](#)
- [Disability Accommodations](#)

**Grading Scale**

Please see the [Student Handbook](#) to reference the University’s [grading scale](#).

**Citation and Reference Style**
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Attention Please: Students will follow the APA Format as the sole citation and reference style used in written work submitted as part of coursework to the University. Assignments completed in a narrative essay or composition format must follow the citation style cited in the APA Format.

Late Assignments
Students are expected to submit classroom assignments by the posted due date and to complete the course according to the published class schedule. The due date for each assignment is listed under each Assignment. As adults, students, and working professionals, I understand you must manage competing demands on your time. We all know that “life happens” but it is important to adhere as closely to the deadlines in the class as possible.

Should you need additional time to complete an assignment, please contact me before the due date so we can discuss the situation and determine an acceptable resolution. If arrangements are not made in advance, a late penalty of 10% will be assessed for any assignment submitted 1-7 days past the due date. Assignments will not be accepted after the 7th day. No work will be accepted past the final day of class.

Netiquette
Online universities promote the advancement of knowledge through positive and constructive debate – both inside and outside the classroom. Forums on the Internet, however, can occasionally degenerate into needless insults and “flaming.” Such activity and the loss of good manners are not acceptable in a university setting – basic academic rules of good behavior and proper “Netiquette” must persist. Remember that you are in a place for the rewards and excitement of learning which does not include descent to personal attacks or student attempts to stifle the Forum of others.

- Technology Limitations: While you should feel free to explore the full-range of creative composition in your formal papers, keep e-mail layouts simple. The Sakai classroom may not fully support MIME or HTML encoded messages, which means that bold face, italics, underlining, and a variety of color-coding or other visual effects will not translate in your e-mail messages.
- Humor Note: Despite the best of intentions, jokes and especially satire can easily get lost or taken seriously. If you feel the need for humor, you may wish to add “emoticons” to help alert your readers: ;-), : ), 😊

Disclaimer Statement
Course content may vary from the outline to meet the needs of this particular group.
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Academic Services

The Online Library is available to enrolled students and faculty from inside the electronic campus. This is your starting point for access to online books, subscription periodicals, and Web resources that are designed to support your classes and generally not available through search engines on the open Web. In addition, the Online Library provides access to special learning resources, which the University has contracted to assist with your studies. Questions can be directed to librarian@apus.edu.

- **Charles Town Library and Inter Library Loan:** The University maintains a special library with a limited number of supporting volumes, collection of our professors’ publication, and services to search and borrow research books and articles from other libraries.
- **Electronic Books:** You can use the online library to uncover and download over 50,000 titles, which have been scanned and made available in electronic format.
- **Electronic Journals:** The University provides access to over 12,000 journals, which are available in electronic form and only through limited subscription services.
- **Tutor.com:** AMU and APU Civilian & Coast Guard students are eligible for 10 free hours of tutoring provided by APUS. Tutor.com connects you with a professional tutor online 24/7 to provide help with assignments, studying, test prep, resume writing, and more. Tutor.com is tutoring the way it was meant to be. You get expert tutoring whenever you need help, and you work one-to-one with your tutor in your online classroom on your specific problem until it is done.
- **Disability Accommodations:** Students are encouraged email dsa@apus.edu to discuss potential academic accommodations and begin the review process.

The AMU/APU Library Guides provide access to collections of trusted sites on the Open Web and licensed resources on the Deep Web. The following are specially tailored for academic research at APUS:

- Program Portals contain topical and methodological resources to help launch general research in the degree program. To locate, search by department name, or navigate by school.
- Course Lib-Guides narrow the focus to relevant resources for the corresponding course. To locate, search by class code (e.g., SOCI111), or class name.

If a guide you need is not available yet, please email the APUS Library: librarian@apus.edu.
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Faculty may require assignments be submitted to Turnitin.com. Turnitin.com will analyze a paper and report instances of potential plagiarism for the student to edit before submitting it for a grade. In some cases professors may require students to use Turnitin.com. This is automatically processed through the Assignments area of the course.