American Public University System

The Ultimate Advantage is an Educated Mind

School of Security and Global Studies
INTL699
Master’s CAPSTONE Course
in Intelligence Studies
Credit Hours: 3
Length of Course: 16 Weeks
Prerequisite: All MA Coursework

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Instructor Information

Instructor: [insert name with credentials and link to bio]

Adobe Connect Office Hours: [insert 2hrs/wk for 2+ courses, 1hr/wk for 1 course], and by appointment.

Please contact your instructor through the Messages tab in the classroom.
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.

After the class is over, instructor contact information: [insert mycampus address]

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Course Description (Catalog)

This is a 16-week course that must be taken after all other courses in your program are complete. The Master’s Capstone Seminar option includes a thesis, or a major research project or paper. This option is desirable for those students who wish to focus on specific subject matter of an interdisciplinary nature or who would like to continue their education at a higher level.

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Course Scope

The Master’s Capstone includes a thesis project that has a substantial research component, presents an original argument using proper academic writing conventions, including carefully documented primary and/or secondary sources, and should be 50-65 pages.

The course is tailored specifically to each graduate program and must be the last course students take from APUS. Thus, it can only be taken after the student has completed his/her coursework. It cannot be taken concurrently with coursework. Students must successfully create this requirement before the award of a degree. Students must apply for graduation in order to be able to register for the course.

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Program Objectives

The Master’s Capstone Seminar is a course in which students complete a major research project to demonstrate their mastery of the research process, analytical skills, and ability to produce a well-written and properly cited paper that contributes to the body of knowledge in their field of study. This 16-week course provides sufficient time and opportunity for students to apply their advanced research and analytic skills to a topic relevant to the Intelligence study program and of sufficient U.S. or international security interest.
In addition to the institutional and degree level learning outcomes objectives, the Master of Arts in Intelligence Studies assumes that students have mastered and applied the concepts of the Program objectives and will be able to:

- Analyze the evolution, structures, functions, capabilities, and activities of the national intelligence community, both pre-and post-9/11.

- Explain the structures, functions, capabilities, and contributions of national intelligence consumers to include the national command authority, executive, departments, Congress, military services, joint/unified commands, and law enforcement agencies;
- Appraise the intelligence cycle, including intelligence planning, data collection, data exploitation, analysis, production, and dissemination phases;
- Demonstrate an understanding of the fundamental capabilities, limitations, and means of tasking human, geographic/imagery, signals, measurement and technical and open intelligence data sources as well as the application of collection methods;
- Assess and predict traditional and non-traditional threats to national and international security;
- Conduct advanced research and compose professional and academic analyses on issues critical to intelligence consumers;
- Analyze the relationship between government and non-government agencies, the effect of culture and bureaucratic elements on interagency cooperation, and examine various models that provide explanation for leaders’ behavior in the interagency environment.

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Course Delivery Method

This course, delivered via distance learning, will enable students to complete academic work in a flexible manner, completely online. Course materials and access to an online learning management system will be available to each student. Online assignments are due by Sunday at 11:55 pm ET and include all written assignments submitted for grading. Weekly Forum questions (accomplished in groups in a Forum) require an initial response by Thursday at 11:55 pm ET, with all other required responses due by Sunday at 11:55 pm ET. The assigned faculty will support the students throughout this sixteen-week course.

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Course Resources
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Required Course Textbooks

Bui, Yvonne N. 2014. How to Write a Master’s Thesis. 2nd ed. SAGE Publications, Inc.


Recommended:


Most students will complete the capstone course with a very well research paper, and one that with a bit more effort, could be transformed into a journal article fit for publication in a peer-reviewed journal. The book below will help students do just that.


Additional Resources and Web Sites

Videos and web sites are available within the classroom under the Lessons tabs and through the university electronic library.

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Evaluation Procedures

Students are expected to work with their instructor, following the guidance offered by the structure of the course and the instructor’s mentorship as students complete the requisite components of the research project. Students should not expect to submit a final product at the end of the course without having completed each stage of the research process as outlined in the assignments below.

Please note: The language in the evaluation procedures section is a compilation from the APUS End of Program Assessment Manual for Graduate Studies. Some passages are verbatim from the Manual. For clarity, these passages have not been specifically identified as quoted passages but are integrated into the syllabus. The student should read this syllabus in conjunction with the End of Program Assessment Manual.

The course grade is based on the following assessments:

Discussion Forums – 1 percent

Discussion questions will be provided and posts should reflect an assimilation of the readings and respond to the assigned topic(s). Students are required to provide a substantive initial post by Thursday at 11:55 pm ET and respond to two or more classmates by Sunday 11:55 pm ET. Forum posts are graded on timeliness, relevance, knowledge of the weekly readings, and the quality of original ideas.

Proposed Research Question and Purpose Statement – 0 percent (this grade will be assigned with the final research question submission)

This element is submitted through Assignments for review by the instructor who will also provide feedback and any “course corrections” to focus the project feedback. The components of this assignment include a research question and a purpose and design statement. It must contain at least eight sources, at least six of which must be peer-reviewed. The specific research question should be of depth and breadth required for a major project. Length: 3 pages (proposal title page and reference list is never included in the page length).

Final Research Question and Purpose Statement – 1 percent

This element is a revision of the above assignment based on instructor critique and peer-interaction in the discussion forums. The components of this assignment include a research question and a purpose and design statement. It must contain at least eight sources, at least six of which must be peer-reviewed. The specific research question should be of depth and
broadth required for a major project. Length: 3 pages (proposal title and references is never included within the page length).

**Thesis Proposal – 1 percent**

A formal proposal shall be prepared in accordance with the standards of the academic discipline. The formal proposal must provide a clear and lucid description of a question or problem and a proposed method of answering the question or solving the problem. The instructor must approve the proposal before students move on to the next stage of the process.

The proposal should explain the question or problem to be investigated and convince the thesis instructor that the question or problem merits investigation. It should show that the student has read the relevant and recent literature on the subject and it should contain a list of academically appropriate resources consulted during the preliminary stages of research.

In general, the thesis proposal should include background information related to the research topic, purpose of the research, methodology, and analytic procedures to be used. Proposal drafting is considered a learning process and helps students avoid oversights and possible mistakes. The formal proposal should not exceed five (5) pages (proposal title page and references not included). Length: 5 pages.

**Literature Review—2 percent**

This section contains a narrative summary of the major sources that inform the research topic. The articles under review must be peer-reviewed articles, scholarly texts, or other appropriate sources and websites. The literature review is not an annotated bibliography or a “laundry list” of reviewed articles. It should capture the issues in the research topic and be organized thematically and be written as a narrative essay. At the end of this review, students should remind the reader that the research question has still not been adequately answered and there is more research to conduct, which is the purpose of the project! The review should include 20 or more sources and include a list of complete citations. Length: 12-18 pages in length not including title page or references.

**Methodology – 1 percent**

This section of your paper provides the reader with a description of how you are planning to conduct research. It explains what research approach you have chosen, and why. It describes any special considerations and defines any limitations and terms specific to this project, if necessary. If you are using any specific research measures (like interview or survey questions) you would include these as an appendices. This section will range from 5-8 pages.
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This section should go beyond the unhelpful description of "this research paper uses a qualitative/quantitative/mixed research method." You will need to clearly describe and explain the research method in use, how you chose any cases under investigation, how you intend to measure your variables, how you will carry out your research (including both the collection and assessment of data), and how you will draw your conclusions. You will draw from your research proposal as a starting point since this should have been briefly covered in your week 4 submission.

**Capstone Thesis Project — 84 percent**

Based on your prior submissions, the capstone thesis project will reflect the substantive elements developed and approved throughout the capstone course, representing a partnership between the student and the instructor. The thesis should include all substantive sections of the paper in their entirety, in addition to the final remaining sections. The assignment is not meant to be an outline of what the student will write for the final capstone thesis but rather the thesis in its complete form. It must contain in-text citations in Turabian parenthetical style and include the complete citations in the List of References. Examples of successful capstone papers are available in the classroom to illustrate structures and formats that may vary depending on the research question and methodology in use. Keep in mind that appropriate stylistic formatting and documentation are the student’s responsibility. Student papers that do not follow the prescribed style rules will not be accepted. All declarations, appendices, metadata, and submission information as outlined in the *End of Program Graduate Assessment Manual* shall be part of the capstone thesis project. Length: 50-65 pages excluding front matter, references and appendices.

**Library Ready Package — 10 percent**

This package should include your “Library Ready” thesis. This includes your revised thesis and thesis submission form. Your library ready thesis should address all comments made on your capstone thesis project and have all grammatical, referencing, and formatting errors resolved. Student papers that do not follow the prescribed style rules will not be accepted. All declarations, appendices, metadata, and submission information as outlined in the *End of Program Graduate Assessment Manual* shall be part of the library ready thesis. Length: 50-65 pages excluding front matter, references and appendices.

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<th>ASSIGNMENT</th>
<th>Percentage</th>
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<tr>
<td>Forum Discussions</td>
<td>1 percent</td>
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<th>Proposed Research Question</th>
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<td>Final Research Question and Thesis Statement</td>
<td>1 percent</td>
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<tr>
<td>Thesis Proposal</td>
<td>1 percent</td>
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<tr>
<td>Literature Review</td>
<td>2 percent</td>
</tr>
<tr>
<td>Methodology</td>
<td>1 percent</td>
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<tr>
<td>Capstone Paper</td>
<td>84 percent</td>
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<tr>
<td>Library Ready Package</td>
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**TOTAL** 100 percent

Please see the Student Handbook to reference the University’s grading scale.

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**16 – Week Course Outline**

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<th>Weeks</th>
<th>Topic</th>
<th>Readings</th>
<th>Assignments</th>
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| 1-2   | Developing the Capstone Project: Back to the Basics | Bui (2014) Chapters 1-4: Overview, Selecting a Research Topic, Using the Literature to Research Your Problem, and Conducting Ethical Research  
Turabian (2013), Chapters 1-5. See additional material in lessons.  
Use Turabian Part II as a guide to answer style questions on author-date method (easy) or author-page method (hard). | Week One Forum Introduction and Discussion - due Sunday Week One (ungraded). This post requires 250 words for your mandatory introduction  
Proposed Research Question - Due end Week One  
Final Research |
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<th>Resource</th>
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| 3-4  | Refining the Research Focus and Writing the Thesis Proposal | Bui (2014) Chapter 5, How to Write Chapter One, Introduction  
Saldaña Chapters 1 and 2.  
Turabian (2013) Chapter 6. Also see additional material in lessons.  
Use Turabian Part II as a guide to answer style questions on author-date method (easy) or bibliography-notes (more complicated and different from above) method  
Use Turabian Part III as an aid to style issues such as spelling, punctuation, abbreviations, capitalizations, use of quotations, and etc. | Week Three Forum Discussion  
Formal Research Proposal – due end Week Four |
| 5-6  | Writing the Introduction and Literature Review | Bui (2014) Chapter 6, Write Chapter Two, Literature Review  
Please see Lessons folder for resources to support your work in Weeks 5-6.  
Use Turabian Part II as a guide | Week Five Forum Discussion  
Literature Review – due end Week Six |
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<th>Section</th>
<th>Textbook(s)</th>
<th>Discussion/Assignments</th>
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<td>7-8</td>
<td>Designing the Research Strategy and Methodology</td>
<td>Bui (2014) Chapter 7, How to Write Chapter Three, Methods&lt;br&gt;Saldaña (2016) Chapters 3 to 6.</td>
<td>Week Seven Forum Discussion&lt;br&gt;Methodology – due end of week eight</td>
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<td>9-10</td>
<td>Executing the Strategy: Research and Analysis</td>
<td>Bui (2014) Chapter 8, How to Write Chapter Four Results</td>
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<th>Activity</th>
<th>Resources</th>
<th>Notes</th>
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<tr>
<td>9-10</td>
<td>Work in Weeks 9-10. &lt;br&gt; <strong>Turabian</strong> (2013), chapter 7-8. &lt;br&gt; Use Turabian Part II as a guide to answer style questions on author-date method (easy) or bibliography-notes (more complicated and different from above) method. &lt;br&gt; Use Turabian Part III as an aid to style issues such has spelling, punctuation, abbreviations, capitalizations, use of quotations, and etc.</td>
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<td>11-12</td>
<td>Writing the Thesis Paper &lt;br&gt; <strong>Bui</strong> (2014) Chapter 9, How to Write Chapter Five Discussion &lt;br&gt; Please see Lessons folder for resources to support your work in Weeks 11-12. &lt;br&gt; <strong>Turabian</strong> (2013) Chapter 9-11 &lt;br&gt; Use Turabian Part II as a guide to answer style questions on author-date method (easy) or bibliography-notes (more complicated and different from above) method. &lt;br&gt; Use Turabian Part III as an aid to style issues such has spelling, punctuation, abbreviations, capitalizations, use of quotations, and etc.</td>
<td>Week 11 Progress Discussion</td>
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<td>13</td>
<td>Finalizing the Draft and Adding Necessary Elements</td>
<td>Please see Lessons folder for resources to support your preparation for library submission and/or publishing. Use Turabian Part II as a guide to answer style questions on author-date method (easy) or bibliography-notes (more complicated and different from above) method. Use Turabian Part III as an aid to style issues such has spelling, punctuation, abbreviations, capitalizations, use of quotations, and etc.</td>
<td>Capstone Thesis Project – due Sunday, end of week 13.</td>
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<td>14-16</td>
<td>Awaiting Results and Preparing the Paper for Submission to the Library or Publication Elsewhere</td>
<td>Please see Lessons folder for specific guidance on library submission. Turabian (2013) Chapter 12-14. Use Turabian Part II as a guide to answer style questions on author-date method (easy) or bibliography-notes (more complicated and different from above) method. Use Turabian Part III as an aid to style issues such has spelling, punctuation, abbreviations, capitalizations, use of quotations, and etc.</td>
<td>Capstones returned by Friday at the end of week 15. Library ready package due, Sunday end of week 16.</td>
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Policies

Please see the Student Handbook to reference all University policies. Quick links to frequently asked question about policies are listed below.

- Drop/Withdrawal Policy
- Plagiarism Policy
- Extension Process and Policy
- Disability Accommodations

Citation and Reference Style
Attention Please: Students will follow the Turabian/Chicago Style as the sole citation and reference style used in written work submitted as part of coursework to the University. See http://www.apus.edu/Online-Library/tutorials/chicago.htm.

Late Assignments
Students are expected to submit classroom assignments by the posted due date and to complete the course according to the published class schedule. As adults, students, and working professionals, I understand you must manage competing demands on your time.

Should you need additional time to complete an assignment, please contact me before the due date so we can discuss the situation and determine an acceptable resolution. Routine submission of late assignments is unacceptable and may result in points deducted from your final course grade.

**Deductions:**
- Late forum posts can be penalized up to 5 points per day.
- Late assignments can be penalized up to 5 points per day.

Netiquette
Online universities promote the advancement of knowledge through positive and constructive debate – both inside and outside the classroom. Forums on the Internet, however, can occasionally degenerate into needless insults and “flaming.” Such activity and the loss of good manners are not acceptable in a university setting – basic academic rules of good behavior and proper “Netiquette” must persist. Remember that you are in a place for the rewards and excitement of learning which does not include descent to personal attacks or student attempts to stifle the Forum of others.

- **Technology Limitations:** While you should feel free to explore the full-range of creative composition in your formal papers, keep e-mail layouts simple. The Sakai classroom may not fully support MIME or HTML encoded messages, which means that bold face, italics,
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underlining, and a variety of color-coding or other visual effects will not translate in your e-mail messages.

- **Humor Note:** Despite the best of intentions, jokes and especially satire can easily get lost or taken seriously. If you feel the need for humor, you may wish to add “emoticons” to help alert your readers: ;-) ;), 😊

Online Library

The Online Library is available to enrolled students and faculty from inside the electronic campus. This is your starting point for access to online books, subscription periodicals, and Web resources that are designed to support your classes and generally not available through search engines on the open Web. In addition, the Online Library provides access to special learning resources, which the University has contracted to assist with your studies. Questions can be directed to librarian@apus.edu.

- **Charles Town Library and Inter Library Loan:** The University maintains a special library with a limited number of supporting volumes, collection of our professors’ publication, and services to search and borrow research books and articles from other libraries.
- **Electronic Books:** You can use the online library to uncover and download over 50,000 titles, which have been scanned and made available in electronic format.
- **Electronic Journals:** The University provides access to over 12,000 journals, which are available in electronic form and only through limited subscription services.

The AMU/APU Library Guides provide access to collections of trusted sites on the Open Web and licensed resources on the Deep Web. The following are specially tailored for academic research at APUS:

- Program Portals contain topical and methodological resources to help launch general research in the degree program. To locate, search by department name, or navigate by school.
- Course Lib-Guides narrow the focus to relevant resources for the corresponding course. You can access the INTL699 Guide here.

Turnitin.com
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Faculty require assignments be submitted to Turnitin.com. Turnitin.com will analyze a paper and report instances of potential plagiarism for the student to edit before submitting it for a grade. The instructor will post information in the classroom on student procedures.