American Public University System

The Ultimate Advantage is an Educated Mind

School: Business
Course Number: MGMT617
Course Name: Leading Teams
Credit Hours: 3
Length of Course: 8 weeks
Prerequisite: None

Table of Contents

Instructor Information	Evaluation Procedures
Course Description	Grading Scale
Course Scope	Course Outline
Course Objectives	Policies
Course Delivery Method	Academic Services
Course Resources	

Instructor Information

Instructor: Email:

Table of Contents

Course Description (Catalog)

This course utilizes an experiential format to focus on a variety of concepts and practices associated with developing and managing an effective team. Students will have the opportunity to evaluate the different approaches to management, motivation, and performance, along with some barriers to effective team efforts.

Table of Contents

Course Scope

Course activities will include textbook readings, online library research, practical exercises, regular assignments, and online interaction and inquiry through the extensive use of discussion forum participation.

Table of Contents

Course Objectives

After successfully completing this course, students will fulfill the following Learning Objectives:

1: Explore the theoretical foundations of team management theory in business education, and human services.

2: Demonstrate mastery of positive team management practices.

3: Examine practical applications of team management in business, education, and human services.

4: Explain the meaning and importance of shared values, vision, commitment, team building, empowerment, and problem resolution.

5: Demonstrate the ability to critique existing team management practices and to implement positive strategies developing and managing empowered teams.

6: Show the ability to use computer applications to organize, interpret, and present team and group research data.

7: Establish a personal philosophy of team management and consider ethical standards related to the conduct of teaming business, education, and human services.

8: Develop and implement appropriate sampling techniques, which demonstrate mastery of the language and vocabulary of teaming.

Table of Contents

Course Delivery Method

This course delivered via distance learning will enable students to complete academic work in a flexible manner, completely online. Course materials and access to an online learning management system will be made available to each student. Online assignments are due by Sunday evening of the week as noted and include Forum questions (accomplished in groups

through a threaded forum), examination, and individual assignments submitted for review by the Faculty Member). Assigned faculty will support the students throughout this eight-week course.

Table of Contents

Course Resources

Required Course Textbooks:

There is no required text.

Optional text:

American Psychological Association. (2010). Publication manual of the American Psychological Association (6th ed.). Washington, DC: American Psychological Association. ISBN -10: 1-4338-0561-8

Required Readings

See Lessons

Web Sites

In addition to the required course texts, the following public domain web sites are useful. Please abide by the university's academic honesty policy when using Internet sources as well. Note web site addresses are subject to change.

Site Name	Web Site URL/Address
The OWL at Purdue	http://owl.english.purdue.edu/
APA Style Homepage	http://www.apastyle.org/index.aspx
American Management Association	http://www.amanet.org/
Society for Human Resource Management	http://www.shrm.org/Pages/Default.aspx

Table of Contents

Evaluation Procedures

See rubrics for evaluation criteria

Grade Instrument	% Final Grade
Forums Week 1-8	35%
Assignments 1, 2, 5, 6	35%
Final Assignment: Weeks:	30%
7 & 8	
Total	100%

Table of Contents

8 – Week Course Outline

Please see the <u>Student Handbook</u> to reference the University's grading scale.

Table of Contents

<u>Week</u>	<u>Topic</u>	<u>Learning</u> Objectives	<u>Readings</u>	<u>Assignments &</u> <u>Forums</u>
1	Teams in Organizations: Facts and Myths	1	Readings: Lesson 1	2 Discussion Forums Assignment #1: Academic Article Review
2	Performance and Productivity: Team Performance Criteria and Threats to Productivity	1,2	Readings: Lesson 2	Discussion Forum Assignment #2: Academic Article Review
3	Rewarding Teamwork:	3	Readings:	Discussion

	Compensation and Performance Appraisals		Lesson 3	Forum
4	Building the Team: Tasks, people, and relationships	4,7	Readings: Lesson 4	Discussion Forum
5	Sharpening the Team Mind and Team Decision Making	5,7	Readings: Lesson 5	Discussion Forum Assignment #5: Progress of Team Work for Final Project
6	Team Decision Making: Individual Differences and Personalities	2,5,7	Readings: Lesson 6	Discussion Forum Assignment #6: Team Annotated Bibliography
7	Creativity and Conflict in Teams: leveraging differences to create opportunity & creativity: mastering strategies for high performances	5,6,8	Readings: Lesson 7	Discussion Forum Assignment #7: PowerPoint
8	Interteam Relations: Leadership, competition and cooperation & Teamwork across distance	1,2,3,5,7,8	Readings: Lesson 8	Discussion Forum Assignment #8: Final Course Paper

Table of Contents

Policies

Please see the <u>Student Handbook</u> to reference all University policies. Quick links to frequently asked question about policies are listed below.

Drop/Withdrawal Policy Plagiarism Policy Extension Process and Policy Disability Accommodations

Writing Expectations

All writing assignments must be grammatically correct with no spelling errors. APA assignments must be in proper APA format and written in academic third person.

Citation and Reference Style

Attention Please: Students will follow the APA Format as the sole citation and reference style used in written work submitted as part of coursework to the University. Assignments completed in a narrative essay or composition format must follow the citation style cited in the APA Format.

Late Assignments

Students are expected to submit classroom assignments by the posted due date and to complete the course according to the published class schedule. As adults, students, and working professionals, I understand you must manage competing demands on your time. Should you need additional time to complete an assignment, please contact me before the due date so we can discuss the situation and determine an acceptable resolution. Routine submission of late assignments is unacceptable and may result in points deducted from your final course grade.

<u>Netiquette</u>

Online universities promote the advancement of knowledge through positive and constructive debate – both inside and outside the classroom. Forums on the Internet, however, can occasionally degenerate into needless insults and "flaming." Such activity and the loss of good manners are not acceptable in a university setting – basic academic rules of good behavior and proper "Netiquette" must persist. Remember that you are in a place for the rewards and excitement of learning which does not include descent to personal attacks or student attempts to stifle the Forum of others.

- **Technology Limitations:** While you should feel free to explore the full-range of creative composition in your formal papers, keep e-mail layouts simple. The Sakai classroom may not fully support MIME or HTML encoded messages, which means that bold face, italics, underlining, and a variety of color-coding or other visual effects will not translate into your e-mail messages.
- Humor Note: Despite the best of intentions, jokes, and <u>especially</u> satire can easily get lost or taken seriously. If you feel the need for humor, you may wish to add "emoticons" to help alert your readers: ;-), :), ③

Disclaimer Statement

Course content may vary from the outline to meet the needs of this particular group.

Table of Contents

Online Library

The Online Library is available to enrolled students and faculty from inside the electronic campus. This is your starting point for access to online books, subscription periodicals, and Web resources that are designed to support your classes and generally not available through search engines on the open Web. In addition, the Online Library provides access to special learning resources, which the University has contracted to assist with your studies. Questions can be directed to <u>librarian@apus.edu</u>.

- **Charles Town Library and Inter Library Loan:** The University maintains a special library with a limited number of supporting volumes, a collection of our professors' publication, and services to search and borrow research books and articles from other libraries.
- *Electronic Books:* You can use the online library to uncover and download over 50,000 titles, which have been scanned and made available in electronic format.
- *Electronic Journals:* The University provides access to over 12,000 journals, which are available in electronic form and only through limited subscription services.
- Tutor.com: AMU and APU Civilian & Coast Guard students are eligible for 10 free hours
 of tutoring provided by APUS. <u>Tutor.com</u> connects you with a professional tutor online
 24/7 to provide help with assignments, studying, test prep, resume writing, and more.
 Tutor.com is tutoring the way it was meant to be. You get expert tutoring whenever you

need help, and you work one-to-one with your tutor in your online classroom on your specific problem until it is done.

Request a Library Guide for your course (<u>http://apus.libguides.com/index.php</u>)

The AMU/APU Library Guides provide access to collections of trusted sites on the Open Web and licensed resources on the Deep Web. The following are specially tailored for academic research at APUS:

- Program Portals contain topical and methodological resources to help launch general research in the degree program. To locate, search by department name, or navigate by the school.
- Course Lib-Guides narrow the focus to relevant resources for the corresponding course. To locate, search by class code (e.g., SOCI111), or class name.

If a guide you need is not available yet, please email the APUS Library: <u>librarian@apus.edu</u>.

Table of Contents

Turnitin.com

Faculty may require assignments be submitted to Turnitin.com. Turnitin.com will analyze a paper and report instances of potential plagiarism for the student to edit before submitting it for a grade. In some cases professors may require students to use Turnitin.com. This is automatically processed through the Assignments area of the course.