American Public University System

The Ultimate Advantage is an Educated Mind

School: Business
Course Number: BUSN313
Course Name: Introduction to Global and Competitive Strategy
Credit Hours: 3
Length of Course: 8 weeks
Prerequisite: None

Table of Contents

<table>
<thead>
<tr>
<th>Course Description</th>
<th>Course Scope</th>
<th>Course Materials</th>
</tr>
</thead>
<tbody>
<tr>
<td>Course Objectives</td>
<td>Course Outline</td>
<td>Course Delivery Method</td>
</tr>
<tr>
<td>Academic Services</td>
<td>Policies</td>
<td>Turnitin.com</td>
</tr>
</tbody>
</table>

Course Description (Catalog)

BUSN 313 Global and Competitive Strategy (3 hours)

Introduction to Global and Competitive Strategy is intended to introduce students to the fundamentals and overall purpose of strategic planning. During this course we will define and discuss global strategy and discuss its benefits. We will also conduct an overview of various competitive strategic planning models and determine the basic steps in the strategic planning process. In this introductory course we will examine a multitude of ideas about what constitutes global and competitive strategy, the types of problems a company’s leadership faces in deciding a strategic course, and what factors must be considered in choosing such directions. This course is intended to provide students with key concepts and a variety of different approaches in the subject of global and competitive strategy.

Course Scope

This course serves as a cohesive map for strategic management. It is designed to integrate the accepted theories in the area with real world applications to provide students with the basic knowledge and skills needed for strategic management. Lecture and class assignments given in the course are intended to help students understand the needs of modern public and private organizations, including emerging national and international trends. By the end of the course, students should be able to understand the basic elements of planning and implementing strategy.
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.

Course Materials


Please see additional information about accessing e-books here http://apus.libanswers.com/coursematerials/faq/2225 and in the Course Materials section under Lessons.

Web Sites

In addition to the required course texts, the following public domain web sites are useful. Please abide by the university’s academic honesty policy when using Internet sources as well. Note web site addresses are subject to change.

<table>
<thead>
<tr>
<th>Site Name</th>
<th>Web Site URL/Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global Strategy</td>
<td><a href="http://www.global-strategy.net/what-is-global-strategy/">http://www.global-strategy.net/what-is-global-strategy/</a></td>
</tr>
</tbody>
</table>

Course Objectives

After successfully completing this course, you will be able to

1. Demonstrate how globalization and environmental sustainability influence strategic management
2. Examine trends in corporate governance
3. Evaluate the relationship between social responsibility and corporate performance
4. Analyze aspects of an organization’s environment that can influence its long-term decisions
5. Assess a company’s corporate culture and how it might affect a proposed strategy
6. Examine the basic types of strategic alliances
7. Critique a variety of functional strategies that can be used to achieve organizational goals and objectives
8. Analyze the centralization versus decentralization issue in multinational corporations
9. Use the balanced scorecard approach to develop key performance measures
10. Use the strategic audit as a method of organizing and analyzing case information

Course Outline
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.

<table>
<thead>
<tr>
<th>Week</th>
<th>Topic</th>
<th>Learning Objectives</th>
</tr>
</thead>
</table>
| 1    | Strategic Management Concepts                   | 1. Demonstrate how globalization and environmental sustainability influence strategic management  
      |                                                 | 2. Examine trends in corporate governance                                           |
| 2    | Social Responsibility and Environmental Analysis | 3. Evaluate the relationship between social responsibility and corporate performance  
      |                                                 | 4. Analyze aspects of an organization’s environment that can influence its long-term decisions |
| 3    | Internal Scanning & Business Strategy           | 5. Assess a company’s corporate culture and how it might affect a proposed strategy  
      |                                                 | 6. Examine the basic types of strategic alliances                                   |
| 4    | Review                                          |                                                                                     |
| 5    | Corporate & Functional Strategy                | 7. Critique a variety of functional strategies that can be used to achieve organizational goals and objectives |
| 6    | Strategy Implementation                         | 8. Analyze the centralization versus decentralization issue in multinational corporations |
| 7    | Evaluation and Case Analysis                   | 9. Use the balanced scorecard approach to develop key                                  |
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.

|_performance measures|
| 10. Use the strategic audit as a method of organizing and analyzing case information|

8 | Putting It All Together |

Course Delivery Method

This course delivered via distance learning will enable students to complete academic work in a flexible manner, completely online. Course materials and access to an online learning management system will be made available to each student. Online assignments are due by Sunday evening of the week as noted and include Forum questions (accomplished in groups through a threaded forum), examination, and individual assignments submitted for review by the Faculty Member). Assigned faculty will support the students throughout this eight-week course.

Policies

Please see the Student Handbook to reference all University policies. Quick links to frequently asked question about policies are listed below.

- Drop/Withdrawal Policy
- Plagiarism Policy
- Extension Process and Policy
- Disability Accommodations

Grading Scale

Please see the Student Handbook to reference the University’s grading scale.

Citation and Reference Style

Attention Please: Students will follow the APA Format as the sole citation and reference style used in written work submitted as part of coursework to the University. Assignments completed in a narrative essay or composition format must follow the citation style cited in the APA Format.
**STUDENT WARNING:** This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.

**Late Assignments**

Students are expected to submit classroom assignments by the posted due date and to complete the course according to the published class schedule. The due date for each assignment is listed under each Assignment. As adults, students, and working professionals, I understand you must manage competing demands on your time. We all know that “life happens” but it is important to adhere as closely to the deadlines in the class as possible.

Should you need additional time to complete an assignment, please contact me before the due date so we can discuss the situation and determine an acceptable resolution. If arrangements are not made in advance, a late penalty of 10% will be assessed for any assignment submitted 1-7 days past the due date. Assignments will not be accepted after the 7th day. No work will be accepted past the final day of class.

**Netiquette**

Online universities promote the advancement of knowledge through positive and constructive debate – both inside and outside the classroom. Forums on the Internet, however, can occasionally degenerate into needless insults and “flaming.” Such activity and the loss of good manners are not acceptable in a university setting – basic academic rules of good behavior and proper “Netiquette” must persist. Remember that you are in a place for the rewards and excitement of learning which does not include descent to personal attacks or student attempts to stifle the Forum of others.

- **Technology Limitations:** While you should feel free to explore the full-range of creative composition in your formal papers, keep e-mail layouts simple. The Sakai classroom may not fully support MIME or HTML encoded messages, which means that bold face, italics, underlining, and a variety of color-coding or other visual effects will not translate in your e-mail messages.
- **Humor Note:** Despite the best of intentions, jokes and especially satire can easily get lost or taken seriously. If you feel the need for humor, you may wish to add “emoticons” to help alert your readers: ;-), : ), 😊

**Disclaimer Statement**

Course content may vary from the outline to meet the needs of this particular group.

**Academic Services**

The Online Library is available to enrolled students and faculty from inside the electronic campus. This is your starting point for access to online books, subscription periodicals, and Web
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.

resources that are designed to support your classes and generally not available through search engines on the open Web. In addition, the Online Library provides access to special learning resources, which the University has contracted to assist with your studies. Questions can be directed to librarian@apus.edu.

- **Charles Town Library and Inter Library Loan**: The University maintains a special library with a limited number of supporting volumes, collection of our professors’ publication, and services to search and borrow research books and articles from other libraries.
- **Electronic Books**: You can use the online library to uncover and download over 50,000 titles, which have been scanned and made available in electronic format.
- **Electronic Journals**: The University provides access to over 12,000 journals, which are available in electronic form and only through limited subscription services.
- **Tutor.com**: AMU and APU Civilian & Coast Guard students are eligible for 10 free hours of tutoring provided by APUS. Tutor.com connects you with a professional tutor online 24/7 to provide help with assignments, studying, test prep, resume writing, and more. Tutor.com is tutoring the way it was meant to be. You get expert tutoring whenever you need help, and you work one-to-one with your tutor in your online classroom on your specific problem until it is done.
- **Disability Accommodations**: Students are encouraged email dsa@apus.edu to discuss potential academic accommodations and begin the review process.

The AMU/APU Library Guides provide access to collections of trusted sites on the Open Web and licensed resources on the Deep Web. The following are specially tailored for academic research at APUS:

- Program Portals contain topical and methodological resources to help launch general research in the degree program. To locate, search by department name, or navigate by school.
- Course Lib-Guides narrow the focus to relevant resources for the corresponding course. To locate, search by class code (e.g., SOCI111), or class name.

If a guide you need is not available yet, please email the APUS Library: librarian@apus.edu.

| Turnitin.com |

Faculty may require assignments be submitted to Turnitin.com. Turnitin.com will analyze a paper and report instances of potential plagiarism for the student to edit before submitting it for a grade. In some cases professors may require students to use Turnitin.com. This is automatically processed through the Assignments area of the course.
STUDENT WARNING: This course syllabus is from a previous semester archive and serves only as a preparatory reference. Please use this syllabus as a reference only until the professor opens the classroom and you have access to the updated course syllabus. Please do NOT purchase any books or start any work based on this syllabus; this syllabus may NOT be the one that your individual instructor uses for a course that has not yet started. If you need to verify course textbooks, please refer to the online course description through your student portal. This syllabus is proprietary material of APUS.